



Identify & Manage Emerging Risk

An always-on horizon scanning model to strengthen resilience and futureproof growth

Why **foresight is critical** to risk functions today

CURRENT CHALLENGE

- Risk teams face rising **volatility, disruption, and complex** structural change.
- Leaders want clearer **visibility on long-term strategic risks**, not just today's exposures.
- Traditional risk registers capture the near-term, but **miss emerging, long-horizon threats**.

THE GAP

- **Blind spots** in risk planning leave organisations **exposed to shocks and missed opportunities**.
- Lack of integration between foresight and risk makes teams appear **tactical rather than strategic**.
- Emerging risks get discussed but not **prioritised, quantified, tracked, or embedded** in decision-making.

THE OPPORTUNITY

- Anticipate and prioritise **emerging risks 3-15+ years out** – with systematic monitoring and mitigation.
- Provide boards with **greater confidence** and a **forward-looking risk lens**.
- **Make the risk function a strategic partner** in shaping resilience and long-term growth.

NEXT UP: Specialists in Emerging Risk & Foresight

What makes us different

- Foresight that blends AI-driven scanning with global edge thinkers' expertise
- Connecting supply- and demand-side signals in integrated models
- Structured frameworks that integrate with ERM and board reporting
- Proven track record in 3-15+ year risk horizons

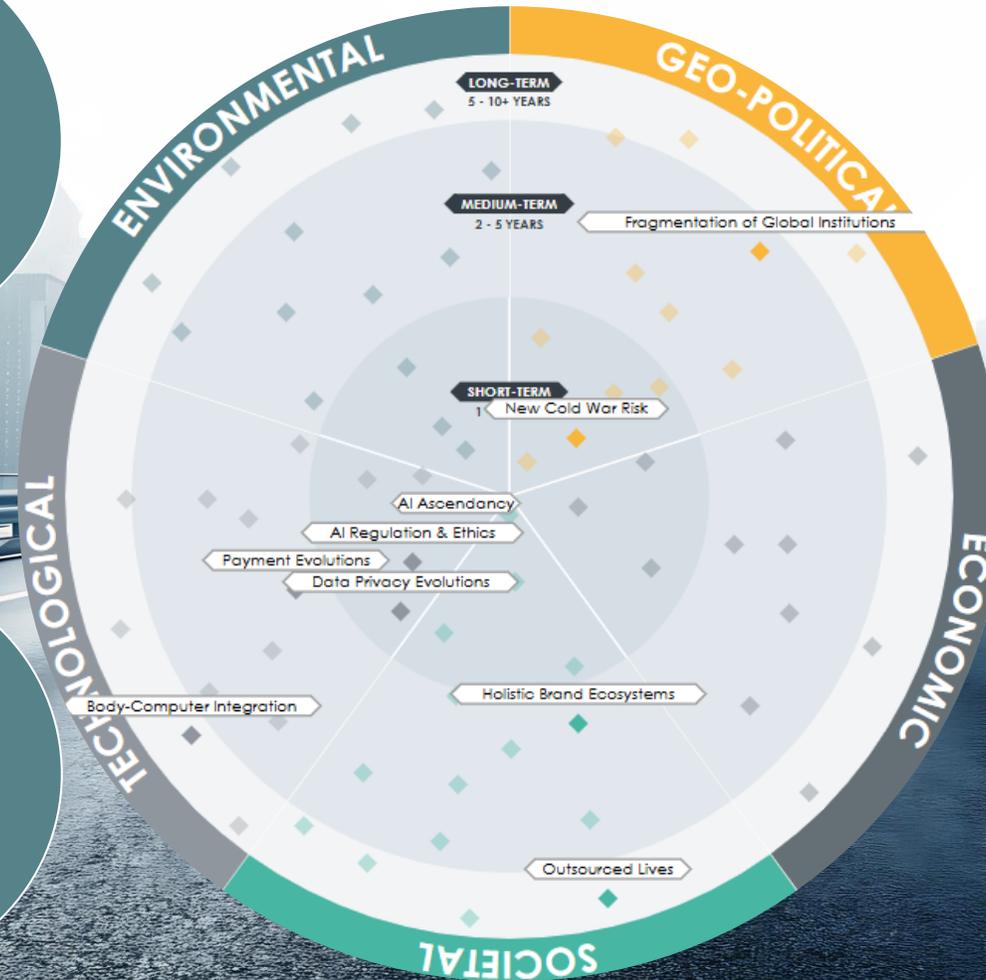
We are trusted by

Risk leadership at leading organisations, including Australia Post.

Our promise

To empower you to anticipate risks earlier, act with confidence, and futureproof growth.

Future risk models: See what's next, before it matters most



Global foresight at speed:
AI-powered scanning across news, patents, research in 75+ languages.

Rapid risk detection:
AI-generated models surface and prioritise emerging threats.

Constant vigilance:
Always-on tracking ensures your model stays current and actionable.

Accelerated foresight foundation:
Proprietary model of 75+ shifts fast-tracks what matters most.

Expert human validation:
50+ specialists translate weak signals into strategic insight.

Analytical depth:
With trusted, global partners Control Risks & Oxford Economics.

Strengthening risk with foresight: You will gain...

EXECUTIVE / BOARD LEVEL

1. Clear **prioritisation** of risks for strategy and investment discussions
2. **Integration** into ERM registers
3. **Board-ready** reporting & dashboards

OPERATIONAL RISK

1. **Always-on** monitoring with early-warning indicators
2. Risk heatmaps and prioritisation frameworks
3. Quarterly/annual updates **aligned with risk cycles**

STRATEGIC VALUE

1. **Early identification** of blind spots
2. **Futureproofed** strategy against emerging risk
3. **Stress-tested** risk scenarios to inform long-term planning

ENGAGEMENT & CULTURE

1. Shared language & **alignment** of future risk across functions
2. Structured **foresight tools** for internal workstreams and planning
3. Enhanced culture of **resilience & preparedness**



Horizon scanning embedded in Australia Post's risk function



“Next Up played a **key role in embedding foresight** at Australia Post. While working closely with Executive and General Management they developed an approach to identify emerging risks and opportunities while **building credibility and acceptance for Horizon Scanning**. Their prompt delivery, clear communication and professional approach were vital to producing a high-quality result.”

Colin Tullett,
Head of Risk Business Partnering, Australia Post

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Embedding horizon scanning into JLR's risk function



“Josh has been instrumental in **embedding foresight and scenario planning into our management of risk** and our strategy creation process. He is extremely highly regarded by our board and senior management team for his exceptional ability to articulate complex futures in a manner that is both accessible and compelling to stakeholders.”

Adam Langridge,
Corporate Strategy Manager at Jaguar Land Rover

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If your business needs to...

- **Identify** blind spots before they become crises
- **Confidently** prioritise emerging risks amidst noise and uncertainty
- **Embed** foresight into board reporting and ERM processes
- **Futureproof** growth while enhancing organisational resilience

Let's schedule a **30-minute call** on how our approach can **strengthen your resilience**.

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Let's **shape**
your future
together!

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